Restructuring Defined Benefit Pension

via Industrial Relations Agreement

- eircom case study







eircom Case Study

- IAS 19 & Trustee ongoing Funding deficits remediated by Collective Agreement with Trade Union Alliance
- Agreement on nature of future pay increases including limits on pensionability
- No change to Trust Deed or Rules
- No Trustee or Pensions Board consents required
- Ballot by the four eircom Trade Unions resulted in 86% to 96% favourable result





Key Parties to Agreement

Scheme Trustees

- Main Fund (post '84 service)
- •No 2 Fund (pre '84 service)

Consultation





IR Negotiation





Trade Union Alliance







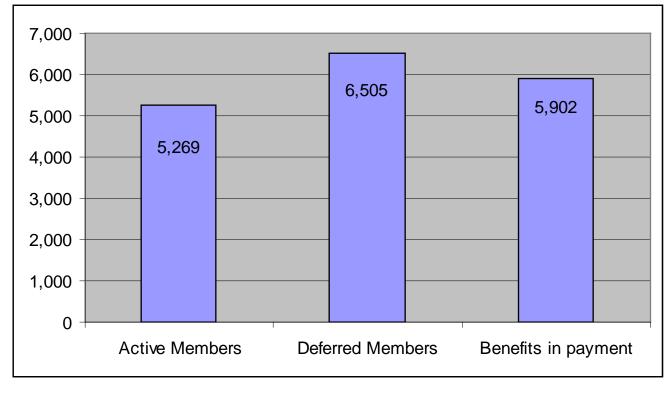




Main Fund Demographics

March 2010

Active
Membership
= 29% of total



- •Average age of active members = 50.5
- •Average age of deferred members = 51.3



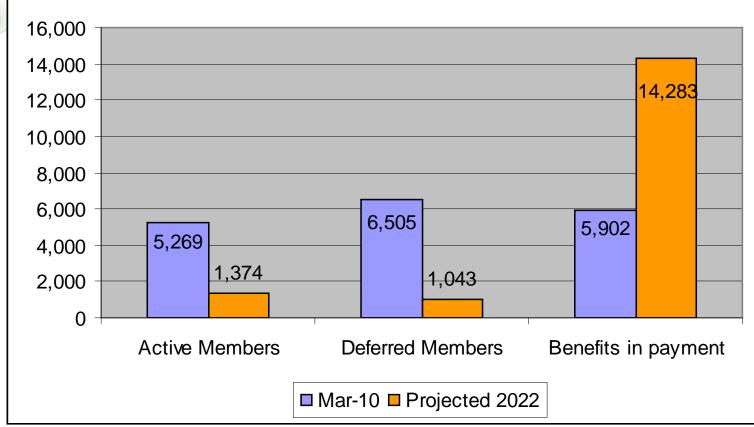




Projected Active membership in 2022

= 8% of total

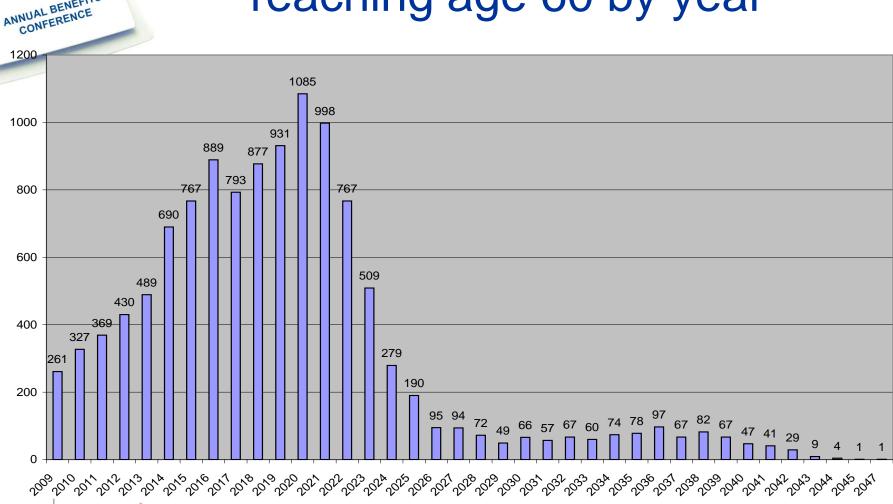
Main Fund Demographics







Active + Deferred Members reaching age 60 by year







ANNUAL BENEFITS



Extended periods for pensions in payment

Life Expectancy	Current Retirees		Future Retirees	
	Male	Female	Male	Female
30-Sep-07	85.7	88.8	86.8	89.8
31 March '05	84.0	87.0	85.2	88.2
31 March '02	81.0	85.1	81.6	85.9
21 Dec '98	80.3	84.3	81.0	85.1

- •Increase of over 5 Years in a decade (25%)
- Pensions starting earlier at age 61 on average
- •Each 1 year increase adds approx €65m to liabilities
- •Preliminary figures for 2010 show further increase to 86.6





Cash flow profile (1)

■ Pensioners



\$\land{a}\rand



350.0

300.0

250.0

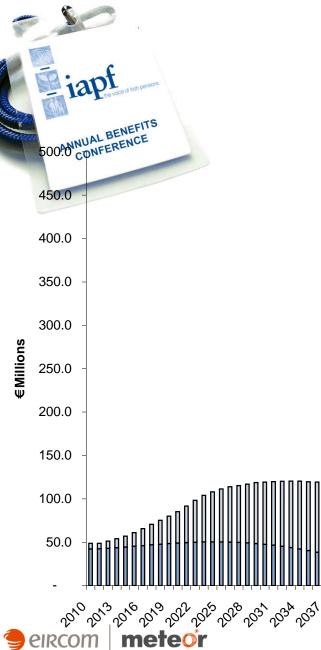
200.0

150.0

100.0

€Millions

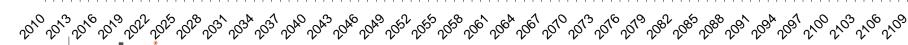




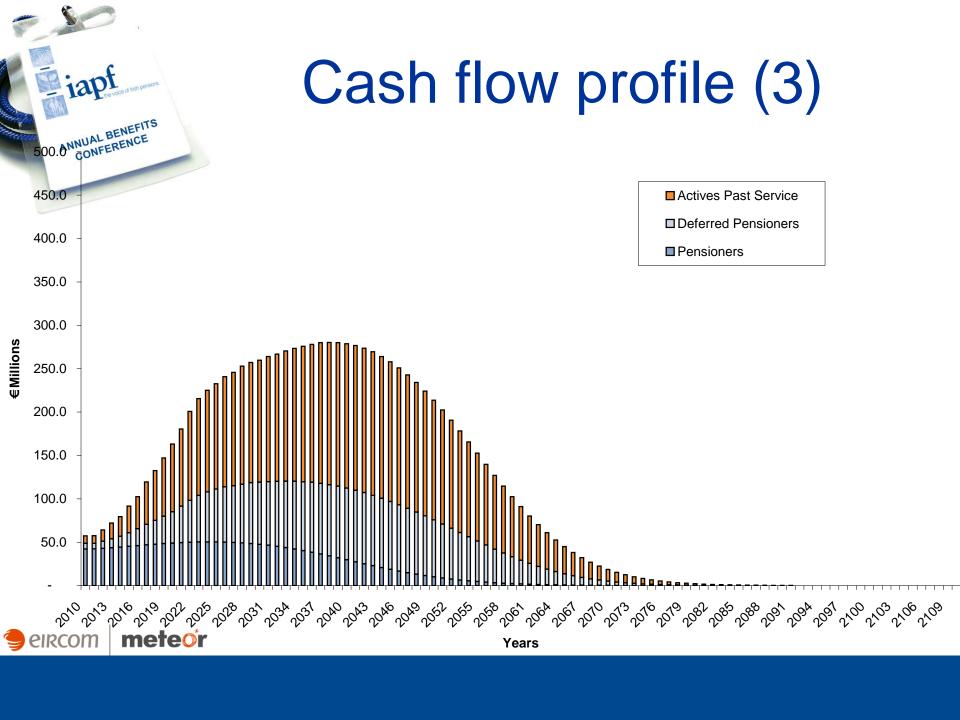
Cash flow profile (2)

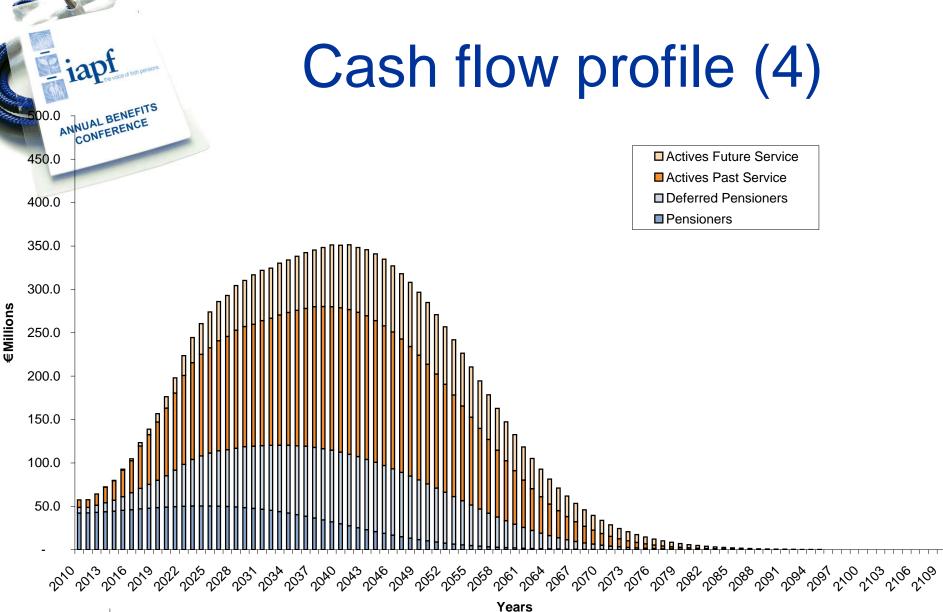
□ Deferred Pensioners

■ Pensioners



Years











Company & Trade Union Alliance conclusions

- "Scheme too big, too expensive and too risky"
- Need to contain pension costs, reduce risks and eliminate deficits to sustain company <u>and</u> pension fund
- Action required to ensure pension scheme remains sustainable now and in the long-term to allow it to pay benefits due to all members





IR Agreement (1)

- Formal closure of DB Scheme to new entrants
- Scheme remains open to future accrual for existing members
- No change to discretionary treatment of pensions in payment
- No increase in member contributions or Normal Retirement Age
- Increased company contribution for 3 years to Dec 2013
 floor of 8.5% pa or €20m pa





IR Agreement (2)

- Pensionable pay freeze to Dec 2013 (follows previously agreed pay freeze to June 2011)
- From Jan 2014 Cap on growth of pensionable pay at lowest of
 - actual pay increase or
 - annual rate of Consumer Price Index or
 - annual cap of (i) 4% for 2014,2015,2016,2017 (ii)
 3.25% for 2018,2019,2020 and (iii) 2.5% thereafter
- DC "top up" for increase in remuneration, if any, in excess of cap from 2014





Q& A

Thank You



