

# Impact of QE on DB schemes

Padraig Flanagan

Towers Watson

# Agenda

- How has QE impacted the average DB scheme?
- What will happen from here?
- What can Trustees do to manage growing risks?

# How has an 'average' scheme performed?

Funding proposal  
in place to 2023

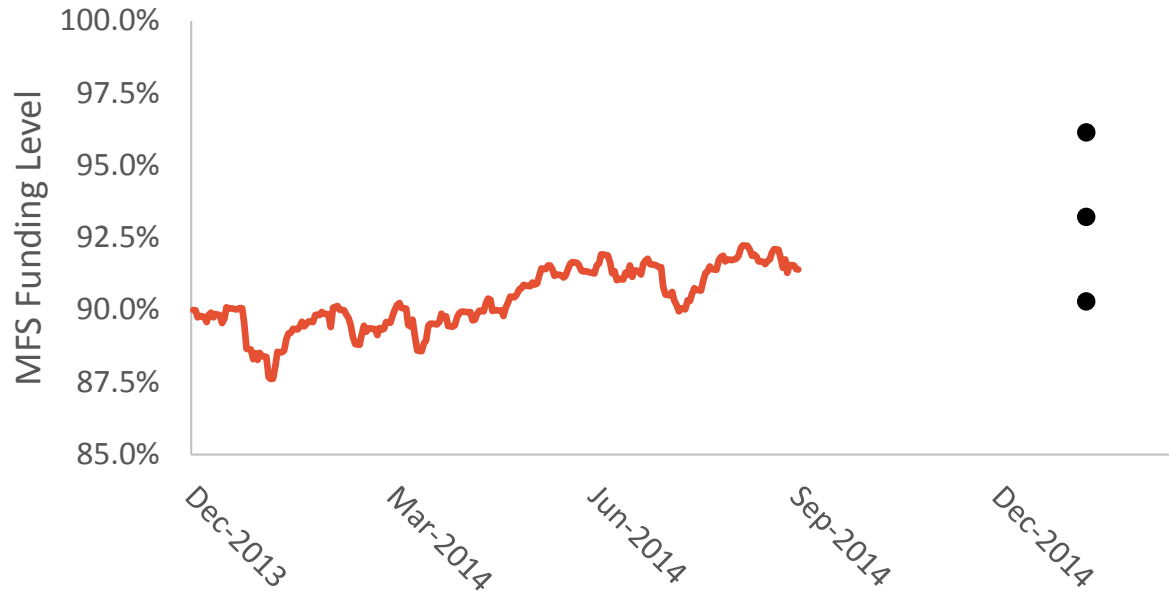
50% return seeking /  
50% matching bonds  
(Source: IAPF Survey)

90% funded on  
an MFS basis at  
the beginning  
of 2014

Average liability profile  
(Source: Pensions Authority)

# 2014 – a benign beginning

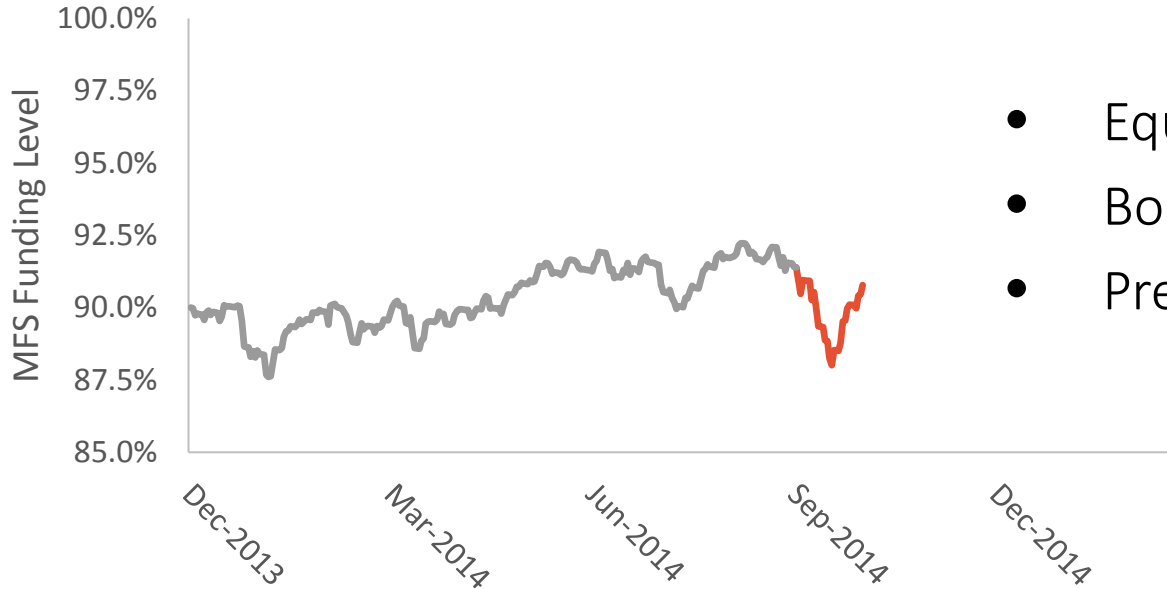
## Minimum Funding Standard: Funding level



- Inflation falling
- Bond yields declining
- Modest equity returns

# October – a word of warning

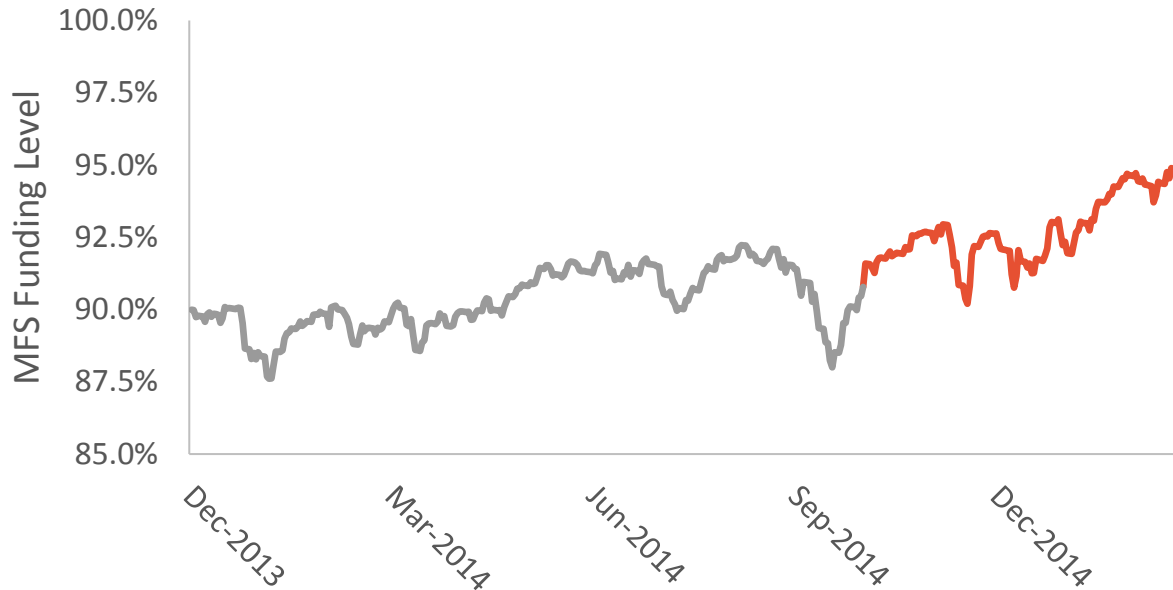
## Minimum Funding Standard: Funding level



- Equities lose 7%, but recover
- Bond yields decline 0.2%
- Pressure for QE builds

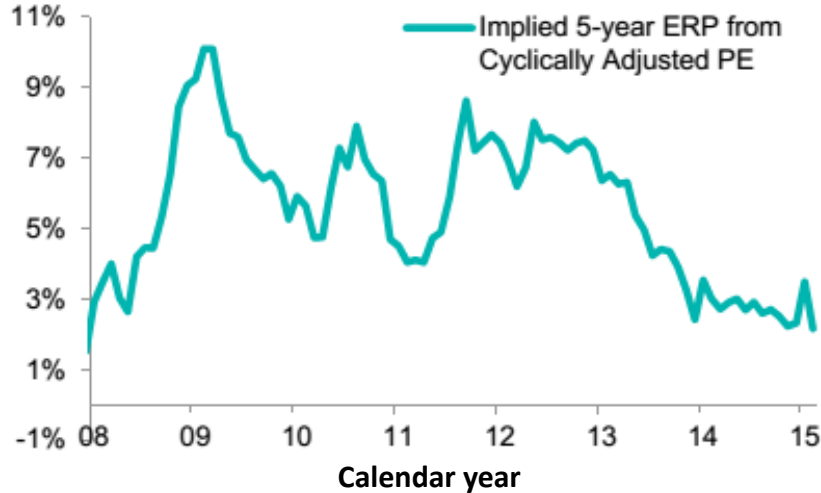
# QE fuels the furnace

## Minimum Funding Standard: Funding level

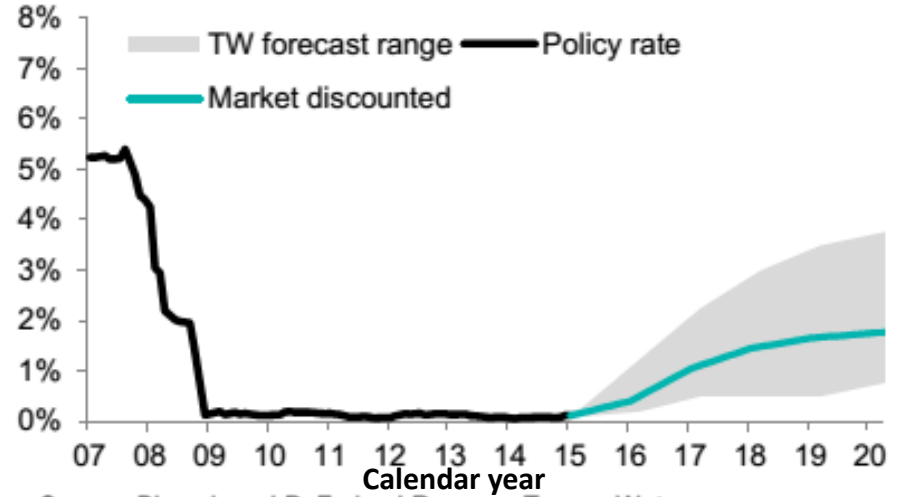


- Bond yields drop 1%
- Euro weakens by >15%
- Equities gain 8%

# Equity & bond outlook



Source: Federal Reserve, European Central Bank, Bank of England, Bloomberg LP, Factset, Towers Watson



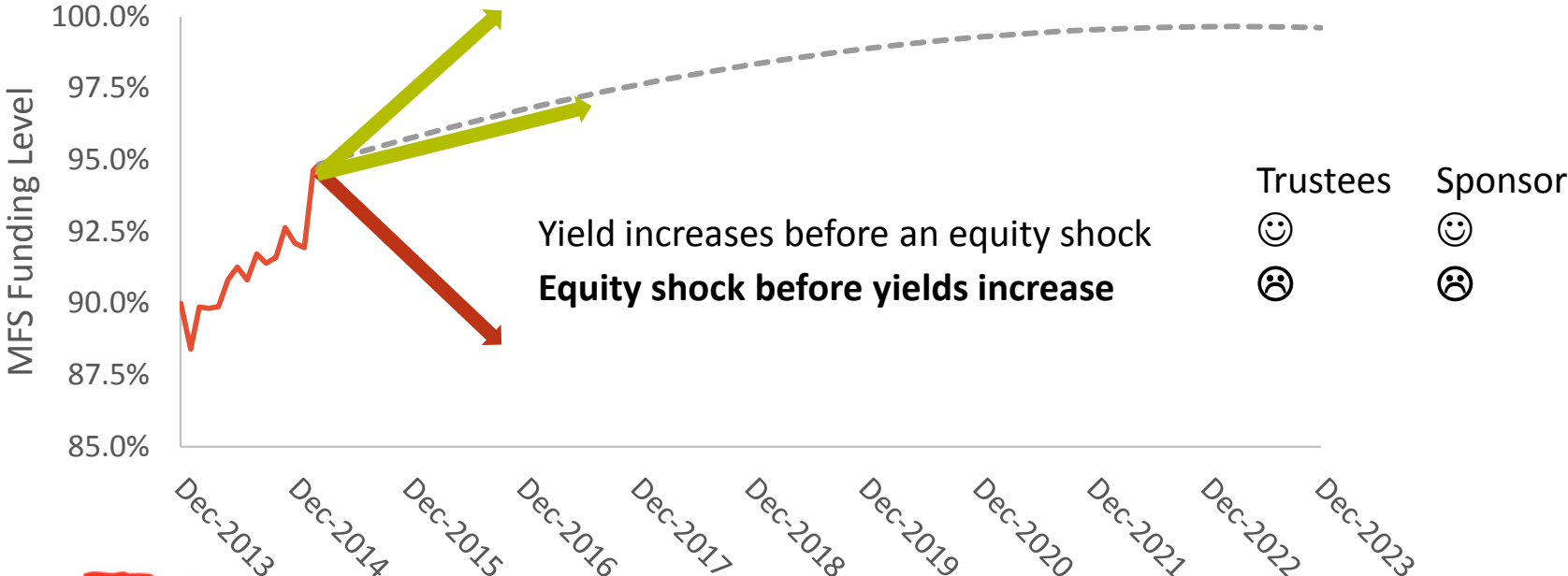
Source: Bloomberg LP, Federal Reserve, Towers Watson

Global equities looking increasingly expensive

Cash / bond yields expected to slowly recover

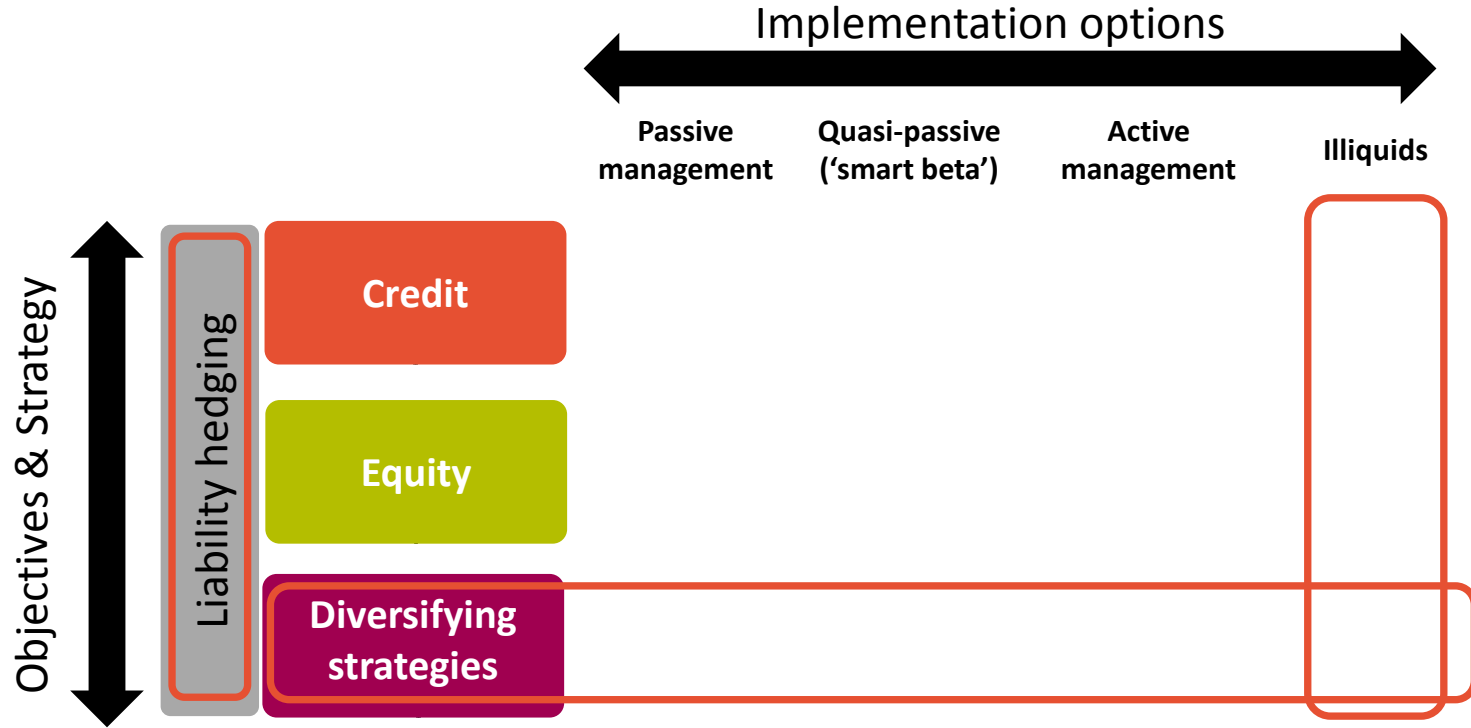
# Where to from here?

## Minimum Funding Standard: Funding level





# Trustee focus - Portfolio construction



# Bonds - To hedge or not to hedge?



- Current bonds valuations aren't everything
- Portfolio construction is key

Robust Portfolio Construction

Current market valuations

Liability  
hedging

Tail risk  
hedging

Covenant  
risk  
hedging

# Diversifying strategies

- Genuine diversification
- Economic reward for bearing other risks
- Low correlation to equities & credit
- Low reliance on manager skill

Reinsurance

Trend

Volatility premium

Merger arbitrage

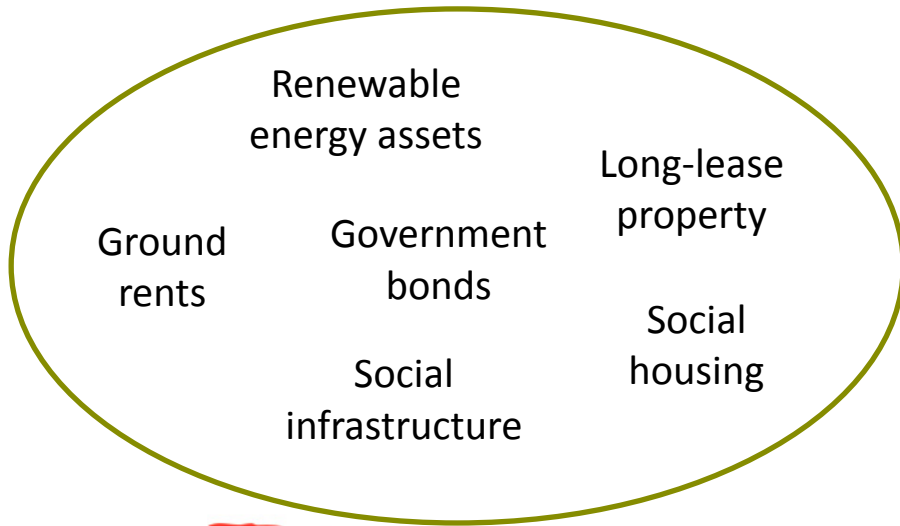
Carry premium

Cash + 3-4% target return

Equity sensitivity  $<0.2$

# Secure income assets

- Assets providing contractual cashflows to meet liabilities



Long-lease property

20 year plus leases

Inflation-linked

Investment grade tenants

Inflation + 4% target return

# Summary

- Funding levels are healthy...
- ... but return expectations are low
- Scheme exposed to an equity shock
- Portfolio construction is key
- Selective opportunities in diversifying & illiquid strategies