

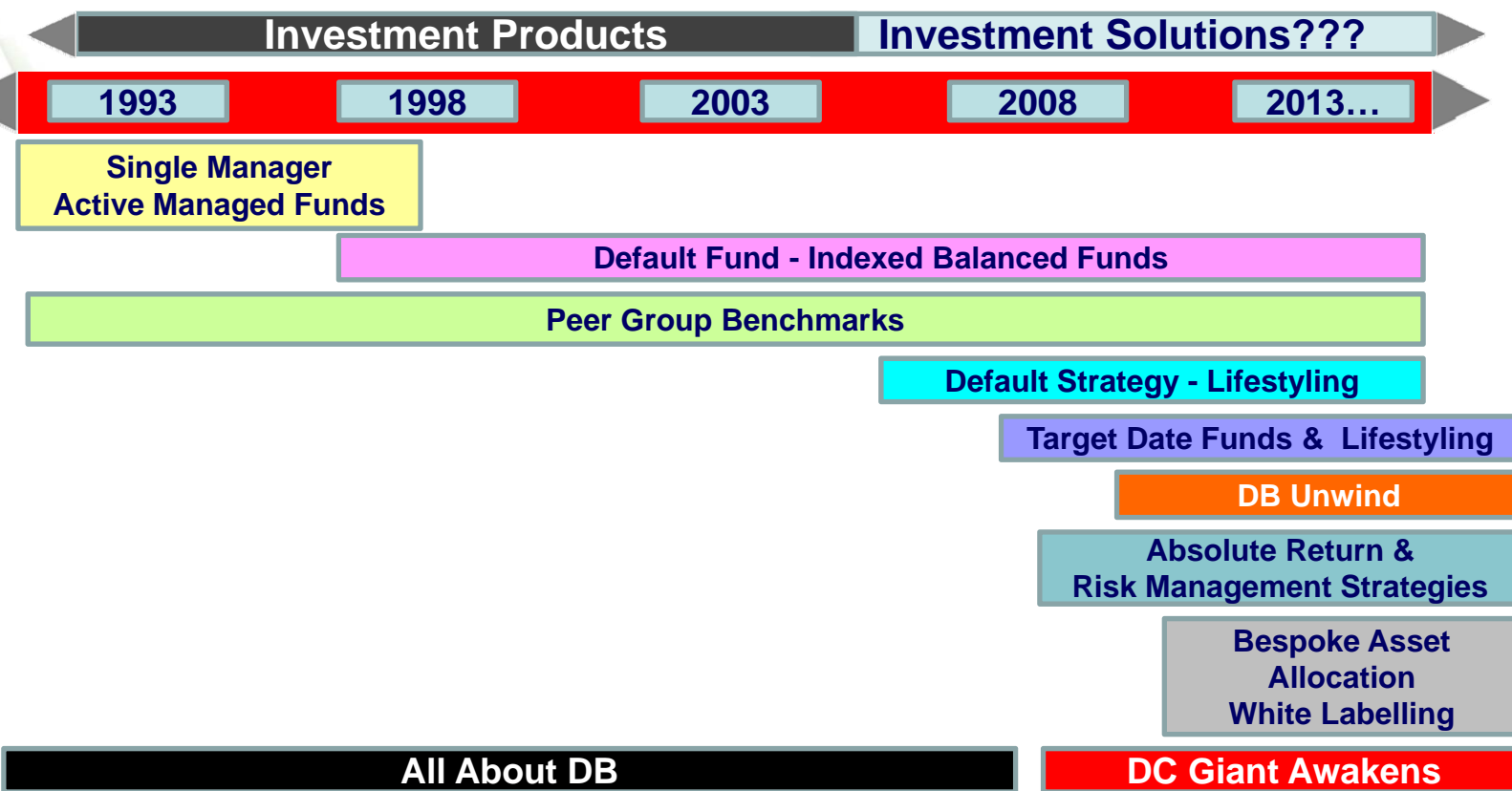


DC: SMARTER DE-RISKING

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Understanding the DC Investment Journey To-Date





DC – The Individualisation of Pension

- **Defined Contribution pension provision represents the individualisation of pension provision and responsibility**
- **Individuals (must) decide on:-**
 - ~ **Their Risk Appetite**
 - ~ **Appropriate Investment Strategy/Strategies as they progress on the journey to retirement**
 - ~ **Contribution Levels**
 - ~ **Desired Replacement Income Levels**

Do They?
Is this a collective responsibility?



Smarter De-Risking *and* Smarter Risk Management

- All DC Members have 3 phases in their Retirement Planning Journey
 - ❖ The Growth Phase – *Smarter Risk Management*
 - ❖ The Consolidation Phase – Glide Path – *Smarter De-Risking*
 - ❖ The Drawdown Phase – *Who & How are the Assets being Managed*



The Growth Phase - Smarter Risk Management

- **Smoother Journey through multi-asset investing**
 - ~ Diversified Asset Classes & Diversification within Asset Classes
 - ~ Diversified Investment Styles
 - ~ Diversified Fund Managers
 - ~ Real and Absolute Returns Funds
- **Avoid significant Peak-to-Trough Falls**
 - ~ Systematic Dynamic Multi Factor Process
- **Risk Parameters Set and Maintained**
 - ~ Defined risk/return characteristics
 - ~ Different risk/return characteristics – clients can identify their risk appetite
 - ~ Quarterly rebalancing – so no drift in asset mix
 - ~ Formal annual reviews to ensure asset mix is fit-for-purpose
- **Strong Cost Management**
 - ~ Indexation where appropriate – cost effective
 - ~ Active and Alternative investment – where evidence of skill exists



The Consolidation Phase De-Risking Strategy

- The Past and often still the Present.....

- ❖ The Default Fund – No De-Risking

- ❖ The Default Strategy with Lifestyle – Simple De-Risking

~ Term to Retirement	5 Years
~ Frequency	Annual or Quarterly (5 or 20 price points)
~ Investment Strategy	70% Bonds/30% Cash
~ Tailoring	None – One Size Fits All

- ❖ Target Date Default Fund with Lifestyle – Simple De-Risking continues

~ Maturity Date	Defined
~ Term to Retirement	5, 7, 10 Years
~ Frequency	Annual or Quarterly (multiple price points)
~ Investment Strategy	70% Bonds/30% Cash
~ Tailoring	None – One Size Fits All



Personalised De-Risking Investment Strategy

- Is One Default Strategy Appropriate?
- What about different individual risk appetites and meeting them
- Personalised De-Risking Investment Strategies needs to be based on individual circumstances:-

Age	Salary	Accumulated pension fund value
Deferred entitlements	Length of service	Regulatory limits
Individual risk appetite	Other assets	

- This will identify optimal de-risking strategies to match appropriate draw-down options:-

Tax free lump sum
Minimum regulatory annuity
Approved Retirement Fund



Personalised De-Risking Investment Strategy – Why?

3 Members. Same Age. Same DC Plan. Different Circumstances.

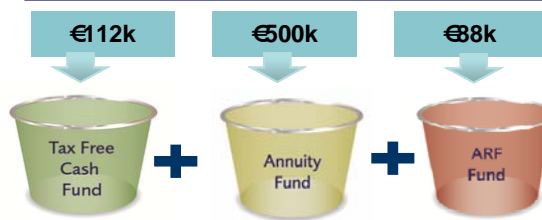
Member 1

- At retirement age has an accumulated pension saving of €100,000
- No accumulated DB benefit
- 10 years service
- Final Salary of €40k



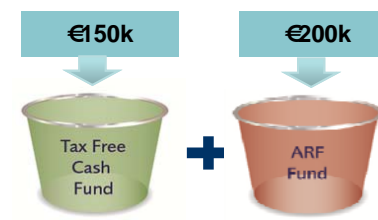
Member 2

- At retirement age has an accumulated pension savings of €700,000
- No accumulated DB benefit
- 15 years service
- Final Salary of €100k



Member 3

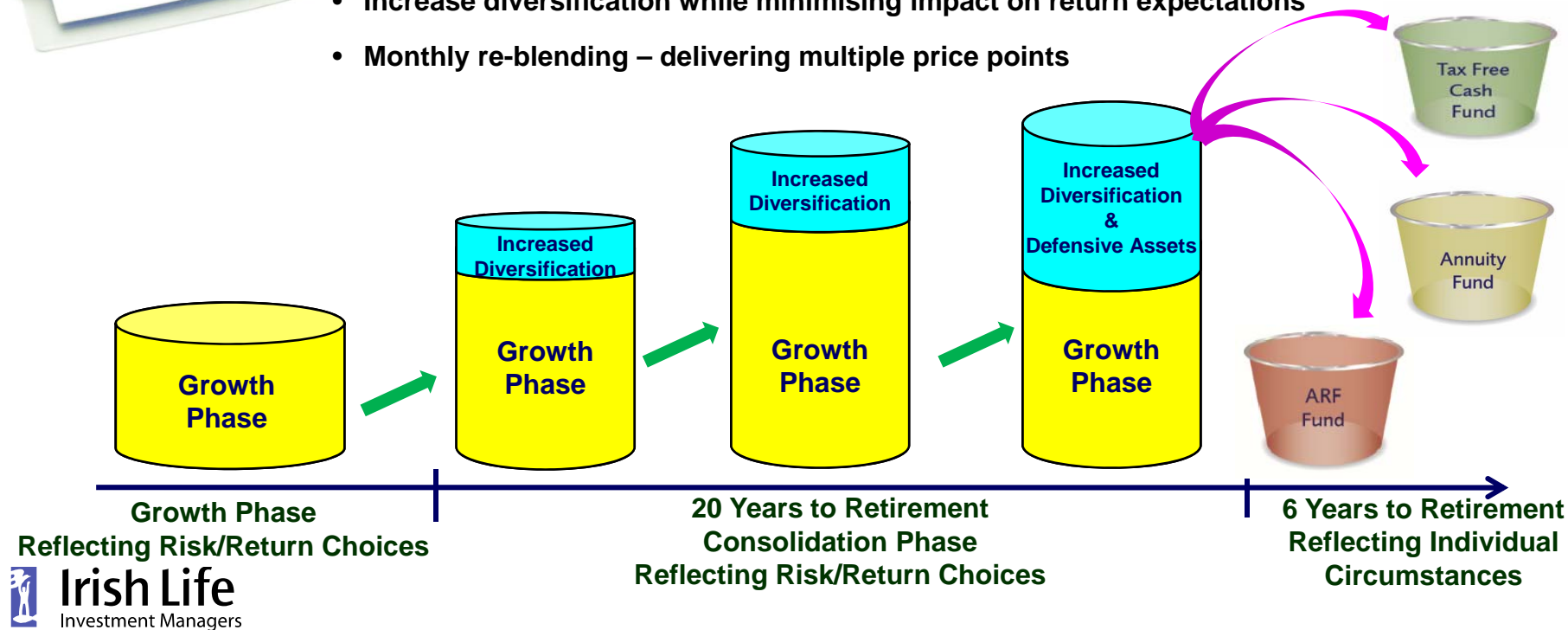
- At retirement age has an accumulated pension savings of €350,000
- Has an accumulated DB benefit of €25k p.a.
- 30 years service
- Final Salary of €100k





Smarter De-Risking Investment Strategy

- Investment strategies that recognises individual circumstances
- Longer Glide Path
- Increase diversification while minimising impact on return expectations
- Monthly re-blending – delivering multiple price points





The Draw-down Phase – How & Who

- **Tax Free Lump Sum Proceeds**
 - ~ Time horizon for use of proceeds
 - ~ Investment options
- **Annuity**
 - ~ Best rates
 - ~ Type of annuity
- **Approved Retirement Fund**
 - ~ Understanding income requirements
 - ~ Appropriate investment strategies to match those requirements
 - ~ Changing risk appetite
 - ~ Investment risk management tools
 - ~ De-risking strategies to match future income requirements



Conclusion

- Defined Contribution Pension Plans represent the individualisation of Pension Provision
- Investment Strategies are needed for each phase of the retirement journey
- Smarter risk management tools are needed to deliver expected outcomes
- Smarter de-risking is needed to reflect how individuals will most logically draw-down their benefits based on ***their circumstances***
- Within the consolidation phase significant rebalancing of individual investment strategy needs to occur – glide path
- Successful delivery of DC investment strategies requires:-
 - ~ **Investment Strategies with Risk Management Tools**
 - ~ **Investment Strategies that match the position on the retirement journey**
 - ~ **Robust and flexible IT infrastructure**