

Trustees – What the Pensions Board expects



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The Trustee is not:

- Full time
- Professional
- Infallible



The Trustee must be:

- Informed
- Engaged
- Reasonable
- Organised



Outsourcing:

- Administration
- Investment
- Funding
- Communication
- Cost



When it goes wrong:

- Tell us
- What happened to whom
- Why
- How it is being fixed
- Why it won't happen again